



Business Management Statement of Conformance

(English Language Version)

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Revision History

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Iraq Star Business Management Statement of Conformance

Iraq Star provides security services in circumstances where weakened governance creates complex, fragile, and hostile environments. The Government of Iraq, our clients and the communities within which we operate, our partners, and our suppliers *all* rely on us to operate in a responsible manner that enhances human safety and security and protects assets (both tangible and intangible) while conforming to international law, Iraqi laws and human rights.

Every aspect of our business practice and service delivery is governed by our **Code of Business Ethics and Standards of Conduct** and our corporate **Business Management System (BMS)**. These are founded upon our commitment to respecting human rights and following the principles of ‘**Protect, Respect and Remedy**’¹. To demonstrate our credibility in applying these principles, we ensure that our **entire** way of doing business and **all** our operations are **externally certified to ISO 18788:2015, ANSI-ASIS PSC.1-2022, and ISO 9001:2015 (excluding clause 8.5, operations in support of law enforcement, and clause 8.3.6, use of force in support of law enforcement, as Iraq Star does not support law enforcement activities)**. These encompass the **full scope** of our business functions and services. We do not just comply with these standards of excellence; we apply and demonstrate this transparently through the corporate ethos of....

‘Say it, Do it, Prove it!’ - “أقول ذلك، نفعل ذلك، تثبت ذلك!”

In complex operating environments, the State’s own ability to **protect** human rights may be diminished. Other states and parties may also be known or suspected of acting in a way that adversely impacts human rights. In these circumstances, our rigorous application of the principles enshrined in our Code of Business Ethics and Standards of Conduct assists us in minimizing the risk of our own actions causing adverse impacts on human rights.

We **respect** our people, clients, and the communities within which we operate by acting upon firmly held, communicated, and administered principles of fairness, equality, integrity, and dignity. Our responsible approach, to operating our BMS within our robust Legal Operating Framework, includes:

- Using a formal, enterprise-wide procedure for the management of internal and external risk, applied to all aspects of our business processes and decision-making, at all levels.
- Applying a rigorous, fair, and risk-based process for the selection, recruitment, and vetting of our people, our partners, our suppliers, and, where appropriate, our clients.
- Providing the healthiest and safest working environment possible for all of our people, wherever they are, and whatever duties and responsibilities are assigned to them.
- Promoting and maintaining the assurance of quality of service across all of our business processes and services.
- Managing and reducing potential impacts of our business operations on the human, built, and natural environment around us.

UNCLASSIFIED			
Doc Ref	COR-A1.2-POL-Iraq Star Business Statement of Conformance (ENG)	Page	Page 2 of 5
Author	Country Manager David Bettney	Version	7.0



- Our code is founded upon the UN guiding principles on business and human rights, the international code of conduct for private security service providers (ICOC) the Montreux document, and all applicable local national, and international laws and regulations.
- When risks are realized and disruptions occur, protect our stakeholders by ensuring that we are prepared, rehearsed, and ready to respond rapidly and coherently to resolve the impacts and restore stability, regardless of the levels of scale or complexity.
- Embedding a culture of professional excellence through coherent and progressive programs of training, education and talent management for all of our people, across all business disciplines and at all levels.
- Diligently assessing and demanding compliance with the International Code of Conduct for Private Security Providers and the UN's Guiding Principles when selecting potential clients, associates, suppliers, partners, and contractors.
- Employing, contracting, and fairly reimbursing all our personnel and suppliers in accordance with laws, regulations, and standards applicable in Iraq and countries of origin.
- Monitoring and auditing our business transactions and activities in accordance with strict rules and processes to ensure prudence and probity in all our business relationships
- Firmly rejecting and condemning all forms of bribery and corrupt practices at all levels and in all countries of operation.
- Adhering to applicable rules and regulations pertaining to the procurement, import, and export of goods required for the delivery of our services.
- Ensuring and respecting freedom of expression in matters of faith, gender, culture, and heritage in all aspects of our business.
- Through our service delivery, facilitate freedom of movement for our clients and other key stakeholders within the regions and communities wherein we operate.
- Through the employment, professional development and contracting of services of individuals and groups within our local communities, we shall contribute to growth, stability and sustainability of these communities.
- Enhancing the quality of lives in the communities around us by providing social assistance programs, cognizant of social, faith, and cultural sensitivities and associated risks.

When a disruptive or undesirable event² occurs, we manage the full range of resulting impacts, minimizing adverse effects and restoring our services, rapidly and seamlessly. Where these incidents involve an adverse impact on human rights, we will take all possible steps to **remedy** these through both judicial³ and non-judicial processes, specifically:

- We operate a formal process for receiving and responding to internal and external grievances. Where confidentiality is needed, a whistle-blower procedure is employed.
- The Company maintains a fair and robust formal disciplinary process which is employed when the Company's Code of Business Ethics and Standards of Conduct is contravened.

² Any event that has the potential to cause loss of life, loss or damage to our assets/revenue or those of our clients, degradation of our corporate reputation and that of our clients or which negatively impacts upon human rights and fundamental freedoms of internal or external stakeholders.

³ Judicial Process here refers to due process in accordance with international law and Iraqi Law as defined in the operating licenses and other applicable agreements to which we subscribe.

UNCLASSIFIED			
Doc Ref	COR-A1.2-POL-Iraq Star Business Statement of Conformance (ENG)	Page	Page 3 of 5
Author	Country Manager David Bettney	Version	7.0



- We submit to due legal process where a judicial solution is required.

We learn lessons from these events and continually improve our performance through performance evaluation processes that have been certified as effective by external auditors.

All of our personnel and tiers of management are formally allocated responsibility and accountability for the management of risk, assurance of quality, and adherence to the values and standards covered within this statement.

The Iraq Star Company Management Team, supported by subordinate committees⁴, is responsible for providing top management direction, guidance, and the moral and physical resources to enable these levels of responsible governance and compliance to be met and sustained.

If you wish to explore any aspect of this statement further, please enquire through your commercial or project manager, or by email through: info@iraqstar-psc.com.

If you wish to express a grievance of any kind, confidentially or otherwise, please contact ethics@iraqstar-psc.com.

CEO: Furat Mohammed Ridha

Signature:

Dated: 16/06/2024

⁴ Subordinate Committees are: Bid Decision Committee, Ethics Committee,

UNCLASSIFIED			
Doc Ref	COR-A1.2-POL-Iraq Star Business Statement of Conformance (ENG)	Page	Page 4 of 5
Author	Country Manager David Bettney	Version	7.0